



# **2009-2010 Dienslewering- en Begrotingimplementeringsplan**

## **2009-2010 Service Delivery and Budget Implementation Plan**

DRAFT

**Junie 2009**

**June 2009**

## Inleiding

Die doel van die Dienslewering- en Begrotingimplementeringsplan (SDBIP) is om die munisipale bestuur te ondersteun om diensleweringsteikens sowel as die spandering van die kapitaal begroting binne gegewe tydsraamwerke te bereik.

## Wetlike verwysing

Artikel 53 van die Wet op Munisipale Finansiële Bestuur (Wet 56 van 2003) MFMA bepaal dat die munisipaliteit se SDBIP deur die Uitvoerende Burgemeester goedgekeur moet word binne 28 dae na goedkeuring van die jaarlikse begroting.

Artikel 53 bepaal verder dat die jaarlikse prestasie-ooreenkomste van die Munisipale Bestuurder en direkteure soos vereis in artikel 57 van die Munisipale Stelselswet (Wet 32 van 2000) aan die SDBIP gekoppel moet wees.

Artikel 69 van die MFMA bepaal dat die konsep SDBIP en prestasie-ooreenkomste binne 14 dae na goedkeuring van die jaarlikse begroting aan die Uitvoerende Burgemeester voorgelê moet word.

## Inhoud

Die plan bestaan uit die volgende komponente:

- Bylaag 1: Maandelikse vooruitskattings van inkomste wat ingevorder gaan word per bron.
- Bylaag 2: Maandelikse vooruitskattings van uitgawes (bedryf en kapitaal) en inkomste vir elke pos.
- Bylaag 3: Kwartaalike vooruitskattings van diensleweringsteikens en prestasie-aanwysers vir elke pos.
- Bylaag 4: Wyksinligting vir uitgawes en dienslewering.
- Bylaag 5: Gedetailleerde kapitaal werksplan afgebreek per wyk oor drie jaar.

## Introduction

The purpose of the Service Delivery and Budget Implementation Plan (SDBIP) is to assist municipal management to achieve service delivery targets, as well as spending the capital budget within the given time frames.

## Legal Reference

Section 53 of the Municipal Finance Management Act (Act 56 of 2003) MFMA determines that the municipality's SDBIP plan is approved by the Executive Mayor within 28 days after the approval of the annual budget.

Section 53 determines further that the annual performance agreements of the Municipal Manager and directors as required in section 57 of the Municipal Systems Act (Act 32 of 2000) are linked to the SDBIP.

Section 69 of the MFMA determines that the draft SDBIP and performance agreements must be submitted to the Executive Mayor within 14 days after the approval of an annual budget.

## Content

The plan consists of the following components:

- Annexure 1: Monthly projections of revenue to be collected for each source.
- Annexure 2: Monthly projections of expenditure (operating and capital) and revenue for each vote.
- Annexure 3: Quarterly projections of service delivery targets and performance indicators for each vote.
- Annexure 4: Ward information for expenditure and service delivery.
- Annexure 5: Detailed capital works plan broken down by ward over three years.

## Bylaag 1

### Maandelikse vooruitskattings van inkomste per bron

## Annexure 1

### Monthly projections of revenue by source

#### Operating Budget

Source of revenue	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10	Year Total
Water	1 396 007	1 476 444	1 425 447	1 548 652	2 166 763	2 540 792	2 985 312	1 855 222	2 862 977	1 814 809	1 771 733	1 567 992	23 412 150
Electricity	9 055 046	8 924 012	9 013 072	9 199 966	7 490 182	7 826 585	5 806 923	6 037 224	8 410 516	9 055 046	8 924 012	9 914 379	99 656 963
Refuse	1 083 733	1 086 631	1 087 824	1 088 790	1 090 154	1 091 177	1 092 654	1 092 086	1 093 564	1 408 853	1 303 957	1 196 607	13 716 030
Sewerage	1 215 532	1 347 453	1 312 091	1 234 171	1 377 390	1 259 099	1 191 390	1 180 522	1 172 239	1 580 192	1 616 944	1 443 300	15 930 323
Rates	4 282 915	4 917 020	4 934 905	4 454 213	4 822 851	4 293 294	4 122 309	4 077 731	3 971 138	5 567 790	5 900 424	5 428 395	56 772 985
Availability Fees (Electricity, water and sewerage)	204 788	308 376	255 817	286 190	266 196	322 816	225 530	273 001	220 508	266 224	370 052	281 398	3 280 896
Other	4 547 458	6 742 451	1 394 102	2 129 909	1 723 447	4 883 657	1 430 940	1 213 136	1 186 071	5 911 696	8 090 941	1 533 512	40 787 320
<b>Totals</b>	<b>21 785 479</b>	<b>24 802 387</b>	<b>19 423 258</b>	<b>19 941 891</b>	<b>18 936 983</b>	<b>22 217 420</b>	<b>16 855 058</b>	<b>15 728 922</b>	<b>18 917 013</b>	<b>25 604 610</b>	<b>27 978 063</b>	<b>21 365 583</b>	<b>253 556 667</b>

#### Capital Budget

Source of revenue	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10	Year Total
Capital Reserve Replacement Fund (CRRF)	20 933 000												20 933 000
Department Mineral and Energy Affairs	Application for this amount must still be finalised											1 500 000	1 500 000
Equitable Share	2 500 000			5 000 000									7 500 000
External loans				15 200 000									15 200 000
MIG	8 995 000												8 995 000
Grants & Subsidies - Provincial Government				5 000 000									5 000 000
Vuna Award	The claim for this amount must still be submitted							2 000 000					2 000 000
<b>Totals</b>	<b>32 428 000</b>	<b>0</b>	<b>0</b>	<b>25 200 000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2 000 000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1 500 000</b>	<b>61 128 000</b>

## Bylaag 2

Maandelikse vooruitskattings van uitgawes en inkomste per pos

## Annexure 2

Monthly projections of expenditure and revenue for each vote

Operating Budget													
Vote	Jul 09		Aug 09		Sep 09		Oct 09		Nov 09		Dec 09		
	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	
Executive & Council	1 640 551	352	1 504 893	1 879	1 441 512	513	1 133 580	1 046	1 614 962	26 559	1 794 378	3 325	
Finance & Admin	3 429 115	9 800 334	3 848 753	4 903 598	3 906 288	5 998 270	3 820 814	6 188 130	5 639 278	6 026 345	273 154	5 946 770	
Planning & Development	257 098	22 394	295 877	136 547	373 139	97 963	284 004	30 801	394 465	33 201	341 959	24 736	
Community & Social	475 150	42 957	523 440	62 421	506 250	45 734	504 403	53 498	811 530	45 346	551 405	73 070	
Housing	20 701	28 247	24 170	35 188	22 921	21 423	23 499	24 742	35 962	23 884	36 360	34 607	
Public Safety	791 160	283 973	1 129 213	243 172	1 036 474	192 614	1 022 188	229 182	1 404 639	210 691	1 097 244	317 372	
Sport and Recreation	360 627	49 601	449 380	72 872	465 406	158 596	566 190	293 516	783 838	146 316	551 941	146 065	
Waste Management	769 407	1 139 130	981 275	1 139 324	845 699	1 143 261	971 381	1 149 716	1 458 932	1 148 921	1 710 588	1 151 768	
Waste Water Management	371 058	15 788 273	600 283	-13 014 940	1 031 781	1 587 796	795 643	1 576 856	940 136	1 313 374	2 556 598	1 479 681	
Road Transport	662 928	164 864	1 319 653	329 215	1 585 574	261 371	1 297 094	310 482	1 664 796	288 039	2 187 110	316 852	
Water	297 455	1 887 093	1 442 701	614 036	1 311 059	1 398 619	1 369 527	1 637 690	2 111 122	2 244 048	2 916 004	2 074 936	
Electricity	847 734	9 277 524	8 824 938	7 656 397	9 003 925	8 400 145	6 810 153	7 961 283	5 212 881	8 182 714	9 542 115	8 555 096	
Other	140 231	1 088	8 151	1 328	8 591	1 608	140 271	1 316	14 720	1 137	18 757	1 205	
<b>Totals</b>	<b>10 063 214</b>	<b>38 485 830</b>	<b>20 952 727</b>	<b>2 181 037</b>	<b>21 538 620</b>	<b>19 307 914</b>	<b>18 738 747</b>	<b>19 458 257</b>	<b>22 087 261</b>	<b>19 690 574</b>	<b>23 577 615</b>	<b>20 125 482</b>	

Vote	Jan 10		Feb 10		Mar 10		Apr 10		May 10		Jun 10		Year Total	
	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev
Executive & Council	1 269 897	950	1 423 732	1 785	1 157 051	599	1 339 979	28 680	1 674 853	835	2 600 814	977 687	18 596 202	1 044 210
Finance & Admin	4 162 513	5 444 948	3 863 442	5 517 889	3 523 548	5 440 188	4 186 582	4 696 305	3 818 289	5 380 652	11 351 557	47 606 512	51 823 333	112 949 941
Planning & Development	334 503	15 716	542 761	169 854	339 342	62 476	836 159	5 469	309 613	33 214	1 233 193	79 550	5 542 111	711 920
Community & Social	521 297	38 795	509 220	55 167	514 015	41 557	529 056	42 914	535 708	47 869	1 347 395	77 056	7 328 870	626 385
Housing	26 634	29 926	55 611	18 944	23 924	18 296	44 338	18 606	24 682	27 835	592 649	40 242	931 450	321 941
Public Safety	1 008 653	218 447	1 029 040	258 870	1 084 752	210 925	1 042 539	253 627	1 033 831	241 950	1 786 811	810 946	13 466 544	3 471 769
Sport and Recreation	526 665	163 059	557 220	125 542	493 480	102 277	481 029	94 401	565 944	54 839	2 347 390	54 869	8 149 110	1 461 953
Waste Management	936 528	1 155 476	699 227	1 150 359	907 917	1 158 261	906 360	1 224 535	910 488	1 171 316	2 293 366	1 197 643	13 391 168	13 929 711
Waste Water Management	758 952	1 637 078	820 942	1 355 070	1 017 018	1 456 753	705 222	1 514 632	798 241	1 344 181	6 878 412	2 612 176	17 274 286	18 650 929
Road Transport	967 670	296 004	1 066 061	350 654	1 415 130	286 098	971 575	345 166	1 062 467	327 700	9 536 105	1 333 626	23 736 164	4 610 072
Water	1 664 754	2 750 924	1 805 837	2 668 720	2 011 722	2 499 955	1 740 381	2 450 479	1 942 162	1 981 524	5 086 273	2 859 770	23 698 997	25 067 794
Electricity	5 635 979	7 824 059	4 459 528	7 928 769	5 223 156	8 104 094	6 313 465	8 071 035	5 270 585	8 174 836	15 609 974	11 133 596	82 754 434	101 269 547
Other	142 932	224	10 519	133	9 777	257	141 802	0	9 929	158	142 640	7 042	788 320	15 495
<b>Totals</b>	<b>17 956 977</b>	<b>19 575 607</b>	<b>16 843 139</b>	<b>19 601 757</b>	<b>17 720 832</b>	<b>19 381 735</b>	<b>19 238 487</b>	<b>18 745 849</b>	<b>17 956 793</b>	<b>18 786 911</b>	<b>60 806 577</b>	<b>68 790 714</b>	<b>267 480 989</b>	<b>284 131 667</b>

Capital Budget (Expenditure only)													
Vote	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10	Year Total
Executive & Council						50 000	100 000			50 000		100 000	300 000
Finance & Admin				700 000		330 000	40 000			10 000		440 000	1 520 000
Planning & Development							125 000					125 000	250 000
Community & Social													0
Housing								2 000 000	2 000 000	2 000 000	2 000 000	2 000 000	10 000 000
Public Safety				490 000									490 000
Sport and Recreation													0
Waste Management				725 000	30 000								755 000
Waste Water Management	500 000	500 000	500 000	1 800 000	500 000			55 000	2 248 750	2 248 750	2 248 750	2 248 750	12 850 000
Road Transport				750 000	1 250 000	1 750 000	6 463 000				2 000 000		12 213 000
Water													0
Electricity	15 210 000	180 000	230 000	540 000	340 000	150 000	150 000	750 000	690 000	350 000	340 000	3 820 000	22 750 000
Other													0
<b>Totals</b>	<b>15 710 000</b>	<b>680 000</b>	<b>730 000</b>	<b>5 005 000</b>	<b>2 120 000</b>	<b>2 280 000</b>	<b>6 878 000</b>	<b>2 805 000</b>	<b>4 938 750</b>	<b>4 658 750</b>	<b>6 588 750</b>	<b>8 733 750</b>	<b>61 128 000</b>

### **Bylaag 3**

**Kwartaalike vooruitskattings van diensleweringsteikens en prestasie-aanwysers**

### **Annexure 3**

**Quarterly projections of service delivery targets and performance indicators**

**DRAFT**

# SWARTLAND MUNICIPALITY

## STRATEGIC MANAGEMENT SYSTEM



**2009/0 - [SDBIP] PROJECT SCHEDULES**

	Planned Activity
	Actual Activity
	Planned Milestone
	Actual Milestone
	Actual Milestone on Planned Milestone

**17 June 2009**

# Civil Engineering Services

## Roads

**Project:** pj-09-0004 Roads Swartland: Resurfacing

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Tenders - award and sign contract													N/A	
1	2	Construction / Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				500000	1000000	1500000							3000000	

**Project:** pj-09-0050 Roads Moorreesburg: Build Elevator Street

**Location:** Moorreesburg

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Appoint contractor													N/A	
1	2	Construction / Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital							6113000						6113000	

**Project:** pj-09-0162ag Vehicles 2009/2010 - Roads CK15879

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital							350000						350000	

**Project:** pj-09-0162ah Vehicles 2009/2010 - Roads CK16686

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				250000									250000	



## Sewerage

**Project:** pj-09-0001 Sewerage Malmesbury

**Location:** Malmesbury

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Construction / Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital								2248750	2248750	2248750	2248750		8995000	

**Project:** pj-09-0003 Sewerage Telemetry - only new extensions

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Equipment/appliance - purchasing													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital								55000					55000	

**Project:** pj-09-0049 Sewerage connections Abbotsdale: indigent cases and bucket system

**Location:** Abbotsdale

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Construction / Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital	500000	500000	500000	500000	500000								2500000	

**Project:** pj-09-0162am Vehicles 2009/2010 - Sewerage CK17785

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				350000									350000	

**Project:** pj-09-0162an Vehicles 2009/2010 - Sewerage CK17842

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				250000									250000	

**Project:** pj-09-0162ao Vehicles 2009/2010 - Sewerage CK51566

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				700000									700000	

## Storm water

**Project:** pj-09-0009 Storm water extensions

**Location:** Municipal area

**Notes:** R300 000 + R600 000 to catch storm water from roofs of houses that end up in the sewerage system

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Complete design report													N/A	
1	2	Purchase material													N/A	
1	3	Delivery/collection													N/A	
1	4	Construction / Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital					250000	250000							500000	

**Project:** pj-09-0048 Storm water Chatsworth

**Location:** Chatsworth

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Wait for EIA's Record of Decision													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital											2000000		2000000	

## Refuse removal

**Project:** pj-09-0162ai Vehicles 2009/2010 - Refuse CEA11099

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				350000									350000	

**Project:** pj-09-0162aj Vehicles 2009/2010 - Refuse CEA7808

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				25000									25000	

**Project:** pj-09-0162ak Vehicles 2009/2010 - Refuse CK382

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				100000									100000	

**Project:** pj-09-0162al Vehicles 2009/2010 - Refuse CK30080

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				250000									250000	

## Cleansing

**Project:** pj-09-0027 Traps, skips, refuse bins

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Equipment/appliance - purchasing													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital					30000								30000	

Corporate Services  
**Human resource services**

**Project:** pj-09-0168 Workplace Skills Plan

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Operating (Proj			154411			154412		154412				154412	617647	

**Administration: properties and contracts**

**Project:** pj-09-0024 Equipment and buildings - Upgrading: Swartland Halls

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1		Curtains														
1	1	Quotations - document preparatio													N/A	
1	2	Quotations - call for													N/A	
1	3	Quotations - accept and sign contr													N/A	
1	4	Equipment - installation													N/A	
2		Equipment														
2	1	Planning													N/A	
2	2	Quotations - call for													N/A	
2	3	Equipment - purchasing													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital						50000				50000			100000	

## Secretariat and record management

**Project:** pj-09-0160 Archives - Replacement of wooden cabinets with steel cabinets

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1		Head Office Archive														
1	1	Planning													N/A	
1	2	Quotations - call for													N/A	
1	3	Quotations - accept and sign contr													N/A	
1	4	Installations													N/A	
2		Traffic Archives														
2	1	Planning													N/A	
2	2	Quotations - call for													N/A	
2	3	Quotations - accept and sign contr													N/A	
2	4	Installations													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital							100000					100000	200000	

## Communication and public relations

**Project:** pj-09-0167 Sondeza Youth Camp

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Marketing and Recruitment													N/A	
1	2	Training													N/A	
1	3	Quotations - call for													N/A	
1	4	Quotations - accept and sign contr													N/A	
1	5	Present programme													N/A	
1	6	Evaluation and feedback													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Operating (Proj)				20000			360000						380000	

## Library services

**Project:** pj-09-0077 Libraries: Replace floors

**Location:** Various locations

**Notes:** R200 000 (CRRF) + R300 000 (DORA) moved to operating budget

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Construction / Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Operating (Proj)				250000									250000	

**Project:** pj-09-0166 Libraries: Chatsworth Container

**Location:** Chatsworth

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Planning													N/A	
1	2	Quotations - call for													N/A	
1	3	Quotations - accept and sign contr													N/A	
1	4	Installations													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Operating (Proj											150000		150000	

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## Development Services

### Housing

**Project:** pj-09-0116 Housing Chatsworth (low cost): Services Council

**Location:** Chatsworth

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Construction and upgrading of civil													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital								2000000	2000000	2000000	2000000	2000000	10000000	

### Valuations

**Project:** pj-09-0094 Valuation - Supplementary / Ad hoc

**Location:** Municipal area

**Notes:** R770 000 = R603 000 (General valuation 07/08) + R167 000 (General valuation unspent 06/07 - CRRF)

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1		First supplementary valuation														
1	1	Supply valuer with information													N/A	
1	2	Feedback from valuer on valuation													N/A	
1	3	Advertise valuation roll													N/A	
2		Second supplementary valuation														
2	1	Supply valuer with information													N/A	
2	2	Feedback from valuer on valuation													N/A	
2	3	Advertise valuation roll													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital							125000					125000	250000	

## Electrical Engineering Services

### Electrical engineering services general

**Project:** pj-09-0162ap Vehicles 2009/2010 - Electricity CK11216

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				150000									150000	

**Project:** pj-09-0162aq Vehicles 2009/2010 - Electricity CK50707

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Tenders - document preparation													N/A	
1	2	Tenders - call for													N/A	
1	3	Tenders - award and sign contract													N/A	
1	4	Purchase													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital												900000	900000	

### Electricity operations, maintenance and construction

**Project:** pj-09-0018 Housing project Darling (540): Electricity Internal Services

**Location:** Darling

**Notes:** Municipality provided bridging finance in 2008/09 financial year. Application will be lodged with DME in September 09 for R3.6m to recover financing as from April 2010.

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Construction / Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital		150000	150000	150000	150000	150000	150000	150000	150000	150000	150000		1500000	



**Project:** pj-09-0044 Electricity networks that are outdated: Upgrading/new development **Location:** Various locations

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1		Upgrading of obsolete substations														
1	1	Tenders - call for													N/A	
1	2	Appoint contractor													N/A	
1	3	Material procurement													N/A	
1	4	Construction / Implementation													N/A	
2		Upgrading of low voltage networks														
2	1	Design - final													N/A	
2	2	Material procurement													N/A	
2	3	Construction / Implementation													N/A	
3		Upgrading of medium voltage cabl														
3	1	Material procurement													N/A	
3	2	Construction / Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital	10000	30000	80000	240000	190000			600000	540000	200000	190000	2920000	5000000	

**Project:** pj-09-0129 Housing project Darling: Internal electrical installations - houses **Location:** Darling

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Construction / Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Operating (Proj)	150000	150000	150000	150000	150000		150000	150000	50000				1100000	

**Project:** pj-09-0134 Electricity Eskom - New 132/11 KV Klipfontein substation **Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Accept Eskom's contract													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital	15200000												15200000	

## Street lighting

**Project:** pj-09-0016 Street lighting **Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Design - final													N/A	
1	2	Material procurement													N/A	
1	3	Construction / Implementation													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Operating (Proj)				30000	40000			30000	20000	20000	10000		150000	

## Financial Services

### Financial services general

**Project:** pj-09-0162ad Vehicles 2009/2010 - Finance CK23745

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				90000									90000	

### Asset and vehicle management

**Project:** pj-09-0162aa Vehicles 2009/2010 - Finance CK11143

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				130000									130000	

**Project:** pj-09-0162ab Vehicles 2009/2010 - Finance CK17895

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				100000									100000	

**Project:** pj-09-0162ac Vehicles 2009/2010 - Finance CK11938

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				100000									100000	

**Project:** pj-09-0162ae Vehicles 2009/2010 - Finance CK11506

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				150000									150000	

**Project:** pj-09-0162af Vehicles 2009/2010 - Finance CK49955

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				130000									130000	

## Expenditure

**Project:** pj-09-0021 Small Capital

**Location:** Municipal area

Projected/Actual ETD	Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow	Capital													440000	

## Information technology

**Project:** pj-09-0023 Computer equipment and related matters

**Location:** Municipal area

**Notes:** R1 056 000 = R480 000 (08/09) + R181 000 ( 07/08) + R395 000 (nou aangewend om elektroniese hand meterlees toestelle te vervang)

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1		General computer needs														
1	1	Tenders - document preparation													N/A	
1	2	Tenders - call for													N/A	
1	3	Tenders - award and sign contract													N/A	
1	4	Delivery/collection													N/A	
2		Upgrade Server Room														
2	1	Quotations - call for													N/A	
2	2	Construction / Implementation													N/A	
3		Wireless Network Equipment														
3	1	Quotations - call for													N/A	
3	2	Delivery/collection													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital						330000	40000			10000			380000	

## Protection Services

### Operational Services

**Project:** pj-09-0162ar Vehicles 2009/2010 - Mun Police CK17100

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Equiping of vehicle													N/A	
1	5	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				130000									130000	

**Project:** pj-09-0162as Vehicles 2009/2010 - Mun Police CK22904

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Equiping of vehicle													N/A	
1	5	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				80000									80000	

**Project:** pj-09-0162at Vehicles 2009/2010 - Mun Police CK28978

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Equiping of vehicle													N/A	
1	5	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				150000									150000	

**Project:** pj-09-0162au Vehicles 2009/2010 - Mun Police CK32477

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Provide Supply Chain with tender													N/A	
1	2	Tenders - award and sign contract													N/A	
1	3	Delivery/collection													N/A	
1	4	Equiping of vehicle													N/A	
1	5	Auctioning of obsolete vehicles													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Capital				130000									130000	

**Project:** pj-09-0165 Traffic fines

**Location:** Municipal area

Grp	No	Activity	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Activity Type	Notes
1	1	Collecting of fines													N/A	
Projected/Actual ETD		Budget Type	Jul09	Aug09	Sep09	Oct09	Nov09	Dec09	Jan10	Feb10	Mar10	Apr10	May10	Jun10	Budget	Notes
Projected Cash Flow		Operating (Proj)	95000	95000	95000	95000	95000	95000	95000	95000	95000	95000	95000	95000	1140000	

**SWARTLAND MUNICIPALITY**  
**STRATEGIC MANAGEMENT SYSTEM**



**2009/0 - CORPORATE PERFORMANCE MANAGEMENT**

**15 June 2009**

Performance Objectives (Prosperity Partnership)		Key Performance Indicators	Qtr	Target(s)
National KPA:		Basic service delivery and infrastructure development		
Botha, At - Director: Civil Engineering Services				
Corporate Objective:	To lead and manage the Civil Engineering Services Department effectively and efficiently			
KPA: CES: Management (Weight = 40%)				
CES: Ensure that capital expenditure is in line with budget and time frames	% of capital budget spent as confirmed by the director	4	Between 90% and 110%	
CES: Implement capital projects	Average % completion of capital projects	4	90%	
CES: Ensure that operating expenditure is in line with budget and time frames	% of operating budget spent	4	Between 90% and 100%	
CES: Ensure that the workforce is appropriately skilled	% of planned training sessions realised	1	100%	
		2	100%	
		3	100%	
		4	100%	
CES: Implement all council decisions	% of due council decisions initiated	1	100%	
		2	100%	
		3	100%	
		4	100%	
CES: Participate in the regular performance monitoring	No of months with performance assessments	1	3	
		2	2	
		3	3	
		4	3	
CES: Ensure legal compliance in relation to the annual report	Departmental report submitted by due date? Yes or No	2	Yes	
CES: Facilitate adequate budget planning	Budget requests provided to financial department by due date? Yes or No	2	Yes	
CES: Complete all assignments from the municipal manager by set date	No of months during which no written warning from municipal manager were received	1	3	
		2	3	
		3	3	
		4	3	
CES: Address all correspondence in a timely manner	No of months during which 70% of all correspondence as recorded by Collaborator were less than 60 days old	1	3	
		2	3	
		3	3	
		4	3	



Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
CES: Implement transformation in the organisation	% of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
CES: Ensure that all procurement comply with the legal process	% compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
CES: Resolve all audit issues	% of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
CES: Resolve all audit issues	% of agreed actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
CES: Identify risks and implement controls	Confirmation of risk assessment by May annually? Yes or No	4	Yes
CES: Ensure that financial reconciliation takes place continuously	No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
CES: Ensure employee involvement through communication	% of invocoms held according to approved schedule	1	100%
		2	100%
		3	100%
		4	100%
CES: Fully utilise all external infrastructure grants	% of MIG funds spent	4	100%
CES: Improve current service delivery structures	Investigation regarding service teams finalized by end of July 2009? Yes or No	1	Yes
CES: Retain senior management and scarce skills in directorate	Strategy compiled and approved by end of July 2009? Yes or No	1	Yes

Performance Objectives (Prosperity Partnership)		Key Performance Indicators	Qtr	Target(s)
<b>Corporate Objective:</b>	<b>To provide adequate, affordable and well maintained civil engineering services to the municipal area</b>			
<b>KPA: CES: Civil Services (Dept) (Weight = 30%)</b>				
CES: Ensure effective and efficient Civil Services	Measured on division head level - performance rating depends on the corresponding division head's performance rating		1	
<hr/>				
<b>Corporate Objective:</b>	<b>To provide an adequate and affordable cleaning services to the municipal area</b>			
<b>KPA: CES: Cleaning Services (Dept) (Weight = 15%)</b>				
CES: Ensure effective and efficient Cleaning Services	Measured on division head level - performance rating depends on the corresponding division head's performance rating		1	
<hr/>				
<b>Corporate Objective:</b>	<b>To ensure that council's building infrastructure is sufficient and properly maintained</b>			
<b>KPA: CES: Building Services (Dept) (Weight = 15%)</b>				
CES: Ensure effective and efficient Building Services	Measured on division head level - performance rating depends on the corresponding division head's performance rating		1	

Performance Objectives (Prosperity Partnership)		Key Performance Indicators		Qtr	Target(s)
National KPA: Basic service delivery and infrastructure development					
Steenkamp, Johan - Director: Development Services					
Corporate Objective:		To lead and manage the Development Services Department effectively and efficiently			
KPA: DEV: Management (Weight = 40%)					
DEV: Ensure that capital expenditure is in line with budget and time frames	% of capital budget spent as confirmed by the director	4	Between 90% and 110%		
DEV: Implement capital projects	Average % completion of capital projects	4	90%		
DEV: Ensure that operating expenditure is in line with budget and time frames	% of operating budget spent	4	Between 90% and 100%		
DEV: Ensure that the workforce is appropriately skilled	% of planned training sessions realised	1	100%		
		2	100%		
		3	100%		
		4	100%		
DEV: Implement all council decisions	% of due council decisions initiated	1	100%		
		2	100%		
		3	100%		
		4	100%		
DEV: Participate in the regular performance monitoring	No of months with Performance assessments	1	3		
		2	2		
		3	3		
		4	3		
DEV: Ensure legal compliance in relation to the annual report	Departmental report submitted by due date? Yes or No	2	Yes		
DEV: Facilitate adequate budget planning	Budget requests provided to financial department by due date? Yes or No	2	Yes		
DEV: Complete all assignments from the municipal manager by set date	No of months during which no written warning from municipal manager were received	1	3		
		2	3		
		3	3		
		4	3		
DEV: Address all correspondence in a timely manner	No of months during which 70% of all correspondence as recorded by Collaborator were less than 60 days old	1	3		
		2	3		
		3	3		
		4	3		

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
DEV: Implement transformation in the organisation	% of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
DEV: Ensure that all procurement comply with the legal process	% compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
DEV: Resolve all audit issues	% of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
DEV: Resolve all audit issues	% of agreed actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
DEV: Identify risks and implement controls	Confirmation of risk assessment by May annually? Yes or No	4	Yes
DEV: Ensure that financial reconciliation takes place continuously	No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
DEV: Ensure employee involvement through communication	% of invocoms held according to approved schedule	1	100%
		2	100%
		3	100%
		4	100%
<b>Corporate Objective: To promote social development in the municipal area</b>			
<b>KPA: DEV: Community Development (Dept) (Weight = 14%)</b>			
DEV: Ensure effective and efficient community development	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	

Performance Objectives (Prosperity Partnership)		Key Performance Indicators	Qtr	Target(s)
<b>Corporate Objective:</b>	<b><i>To ensure sound management of the urban and rural environment</i></b>			
<b>KPA: DEV: Planning, Building Control and Valuations (Dept) (Weight = 20%)</b>				
DEV: Ensure effective and efficient planning, building control and valuations		Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	
<hr/>				
<b>Corporate Objective:</b>	<b><i>To promote an improved quality of life for all</i></b>			
<b>KPA: DEV: Occupational Health and Facilities (Dept) (Weight = 13%)</b>				
DEV: Ensure effective and efficient occupational health and facilities		Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	
<hr/>				
<b>Corporate Objective:</b>	<b><i>To provide effective and sustainable housing delivery and management</i></b>			
<b>KPA: DEV: Housing Administration (Dept) (Weight = 13%)</b>				
DEV: Ensure effective and efficient housing administration		Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	

Performance Objectives (Prosperity Partnership)		Key Performance Indicators	Qtr	Target(s)
National KPA: Basic service delivery and infrastructure development				
Du Toit, Roelof - Director: Electrical Engineering Services				
Corporate Objective:	To lead and manage the Electrical Engineering Services Department effectively and efficiently			
KPA: EES: Management (Weight = 40%)				
EES: Ensure that capital expenditure is in line with budget and time frames	% of capital budget spent as confirmed by the director	4	Between 90% and 110%	
EES: Implement capital projects	Average % completion of capital projects	4	90%	
EES: Ensure that operating expenditure is in line with budget and time frames	% of operating budget spent	4	Between 90% and 100%	
EES: Ensure that the workforce is appropriately skilled	% of planned training sessions realised	1	100%	
		2	100%	
		3	100%	
		4	100%	
EES: Implement all council decisions	% of due council decisions initiated	1	100%	
		2	100%	
		3	100%	
		4	100%	
EES: Participate in the regular performance monitoring	No of months with performance assessments	1	3	
		2	2	
		3	3	
		4	3	
EES: Ensure legal compliance in relation to the annual report	Departmental report submitted by due date? Yes or No	2	Yes	
EES: Facilitate adequate budget planning	Budget requests provided to financial department by due date? Yes or No	2	Yes	
EES: Complete all assignments from the municipal manager by set date	No of months during which no written warning from municipal manager were received	1	3	
		2	3	
		3	3	
		4	3	
EES: Address all correspondence in a timely manner	No of months during which 70% of all correspondence as recorded by Collaborator were less than 60 days old	1	3	
		2	3	
		3	3	
		4	3	

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
EES: Implement transformation in the organisation	% of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
EES: Ensure that all procurement comply with the legal process	% compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
EES: Resolve all audit issues	% of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
EES: Resolve all audit issues	% of agreed actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
EES: Identify risks and implement controls	Confirmation of risk assessment by May annually? Yes or No	4	Yes
EES: Ensure that financial reconciliation takes place continuously	No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
EES: Ensure employee involvement through communication	% of invocoms held according to approved schedule	1	100%
		2	100%
		3	100%
		4	100%
<b>Corporate Objective:</b> To provide adequate, affordable, safe and well maintained electricity to the municipal area			
<b>KPA: EES: Departmental Performance - Roelof (Weight = 20%)</b>			
EES: Municipal KPA's - Roelof du Toit	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
<b>KPA: EES: Departmental Performance - Tom (Weight = 20%)</b>			
EES: Municipal KPA's - Tom Rossouw	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	
<b>KPA: EES: Departmental Performance - John (Weight = 20%)</b>			
EES: Municipal KPA's - John van Zyl	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	

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Performance Objectives (Prosperity Partnership)		Key Performance Indicators	Qtr	Target(s)
National KPA:		Basic service delivery and infrastructure development		
Humphreys, Philip - Director: Protection Services				
Corporate Objective:	To lead and manage the Protection Services Department effectively and efficiently			
KPA: PRS: Management (Weight = 40%)				
PRS: Ensure that capital expenditure is in line with budget and time frames	% of capital budget spent as confirmed by the director	4	Between 90% and 110%	
PRS: Implement capital projects	Average % completion of capital projects	4	90%	
PRS: Ensure that operating expenditure is in line with budget and time frames	% of operating budget spent	4	Between 90% and 100%	
PRS: Ensure that the workforce is appropriately skilled	% of planned training sessions realised	1	100%	
		2	100%	
		3	100%	
		4	100%	
PRS: Implement all council decisions	% of due council decisions initiated	1	100%	
		2	100%	
		3	100%	
		4	100%	
PRS: Participate in the regular performance monitoring	No of months with performance assessments	1	3	
		2	2	
		3	3	
		4	3	
PRS: Ensure legal compliance in relation to the annual report	Departmental report submitted by due date? Yes or No	2	Yes	
PRS: Facilitate adequate budget planning	Budget requests provided to financial department by due date? Yes or No	2	Yes	
PRS: Complete all assignments from the municipal manager by set date	No of months during which no written warning from municipal manager were received	1	3	
		2	3	
		3	3	
		4	3	
PRS: Address all correspondence in a timely manner	No of months during which 70% of all correspondence as recorded by Collaborator were less than 60 days old	1	3	
		2	3	
		3	3	
		4	3	

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
PRS: Implement transformation in the organisation	% of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
PRS: Ensure that all procurement comply with the legal process	% compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
PRS: Resolve all audit issues	% of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
PRS: Resolve all audit issues	% of agreed actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
PRS: Identify risks and implement controls	Confirmation of risk assessment by May annually? Yes or No	4	Yes
PRS: Ensure that financial reconciliation takes place continuously	No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
PRS: Ensure employee involvement through communication	% of invocoms held according to approved schedule	1	100%
		2	100%
		3	100%
		4	100%
<b>Corporate Objective:</b> To promote and maintain a safe environment			
<b>KPA: PRS: Municipal Police Services (Dept) (Weight = 30%)</b>			
PRS: Ensure effective and efficient municipal police, traffic and licensing services	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
<b>KPA: PRS: Fire and Emergency Services (Dept) (Weight = 20%)</b>			
PRS: Ensure effective and efficient fire fighting, emergency and disaster management services	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	
<b>KPA: PRS: Harbour: Yzerfontein (Dept) (Weight = 10%)</b>			
PRS: Ensure a safe harbour	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	

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Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
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National KPA: Local economic development

**Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager**

**Corporate Objective:** *To promote local economic development*

**KPA: OMM: Good Governance and LED (Weight = 40%)**

OMM: Promote local economic development through liaison with business role-players	Annual event with local business held before end of June? Yes or No	4	Yes
OMM: Promote the attractiveness of the region through a comprehensive incentive scheme	Incentive scheme approved by end of June? Yes or No	4	Yes
OMM: Promote and facilitate the creation of jobs	No of jobs created through capital budget projects and public private partnerships (PPP's)	4	80 pa
OMM: Promote and facilitate the creation of jobs	% of the LED funds actually spent	4	90%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
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National KPA: Institutional Development and Municipal Transformation

**Terblanche, Madelaine - Acting Director: Corporate Services**

<b>Corporate Objective:</b>	<b>To lead and manage the Corporate Services Department effectively and efficiently</b>		
<b>KPA: CRS: Management (Weight = 40%)</b>			

CRS: Ensure that capital expenditure is in line with budget and time frames	% of capital budget spent as confirmed by the director	4	Between 90% and 110%
CRS: Implement capital projects	Average % completion of capital projects	4	90%
CRS: Ensure that operating expenditure is in line with budget and time frames	% of operating budget spent	4	Between 90% and 100%
CRS: Ensure that the workforce is appropriately skilled	% of planned training sessions realised	1	100%
		2	100%
		3	100%
		4	100%
CRS: Implement all council decisions	% of due council decisions initiated	1	100%
		2	100%
		3	100%
		4	100%
CRS: Participate in the regular performance monitoring	No of months with performance assessments	1	3
		2	2
		3	3
		4	3
CRS: Ensure legal compliance in relation to the annual report	Departmental report submitted by due date? Yes or No	2	Yes
CRS: Facilitate adequate budget planning	Budget requests provided to financial department by due date? Yes or No	2	Yes
CRS: Complete all assignments from the municipal manager by set date	No of months during which no written warning from municipal manager were received	1	3
		2	3
		3	3
		4	3
CRS: Address all correspondence in a timely manner	No of months during which 70% of all correspondence as recorded by Collaborator were less than 60 days old	1	3
		2	3
		3	3
		4	3

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
CRS: Implement transformation in the organisation	% of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
CRS: Ensure that all procurement comply with the legal process	% compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
CRS: Resolve all audit issues	% of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
CRS: Resolve all audit issues	% of agreed actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
CRS: Identify risks and implement controls	Confirmation of risk assessment by May annually? Yes or No	4	Yes
CRS: Ensure that financial reconciliation takes place continuously	No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
CRS: Ensure employee involvement through communication	% of invocoms held according to approved schedule	1	100%
		2	100%
		3	100%
		4	100%
<b>Corporate Objective:</b> To ensure an effective and client orientated municipal administration			
<b>KPA: CRS: Management Services (Dept) (Weight = 30%)</b>			
CRS: Ensure effective and efficient management services	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	

Performance Objectives (Prosperity Partnership)		Key Performance Indicators	Qtr	Target(s)
<b>Corporate Objective:</b>	<b><i>To promote a well-trained, motivated and professional workforce in a positive working environment</i></b>			
<b>KPA: CRS: Human Resources (Dept) (Weight = 30%)</b>				
CRS: Ensure effective and efficient human resource management		Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	

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Performance Objectives (Prosperity Partnership)		Key Performance Indicators		Qtr	Target(s)
National KPA: Financial viability and management					
Cooper, Kenny - Director: Financial Services					
Corporate Objective:		To lead and manage the Financial Services Department effectively and efficiently			
KPA: FIN: Management (Weight = 40%)					
FIN: Ensure that capital expenditure is in line with budget and time frames	% of capital budget spent as confirmed by the director	4	Between 90% and 110		
FIN: Implement capital projects	Average % completion of capital projects	4	90%		
FIN: Ensure that operating expenditure is in line with budget and time frames	% of operating budget spent	4	Between 90% and 100%		
FIN: Ensure that the workforce is appropriately skilled	% of planned training sessions realised	1	100%		
		2	100%		
		3	100%		
		4	100%		
FIN: Implement all council decisions	% of due council decisions initiated	1	100%		
		2	100%		
		3	100%		
		4	100%		
FIN: Participate in the regular performance monitoring	No of months with performance assessments	1	3		
		2	2		
		3	3		
		4	3		
FIN: Ensure legal compliance in relation to the annual report	Departmental report submitted by due date? Yes or No	2	Yes		
FIN: Facilitate adequate budget planning	Budget requests provided to financial department by due date? Yes or No	2	Yes		
FIN: Complete all assignments from the municipal manager by set date	No of months during which no written warning from municipal manager were received	1	3		
		2	3		
		3	3		
		4	3		
FIN: Address all correspondence in a timely manner	No of months during which 70% of all correspondence as recorded by Collaborator were less than 60 days old	1	3		
		2	3		
		3	3		
		4	3		



Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
FIN: Implement transformation in the organisation	% of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
FIN: Ensure that all procurement comply with the legal process	% compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
FIN: Resolve all audit issues	% of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
FIN: Resolve all audit issues	% of agreed actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
FIN: Identify risks and implement controls	Confirmation of risk assessment by May annually? Yes or No	4	Yes
FIN: Ensure that financial reconciliation takes place continuously	No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
FIN: Ensure employee involvement through communication	% of invocoms held according to approved schedule	1	100%
		2	100%
		3	100%
		4	100%
FIN: Ensure general financial viability: Outstanding service debtors to revenue	$A=B \div C$ Where - A represents outstanding service debtors to revenue B represents total outstanding service debtors C represents annual revenue actually received for services;	4	Target?

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
FIN: Ensure general financial viability: Cost coverage	$A = (B + C) \div D$ Where - A represents cost coverage B represents all available cash at a particular time C represents investments D represents monthly fixed operating expenditure	4	Target?
FIN: Ensure general financial viability: Debt coverage	$A = (B - C) \div D$ Where - A represents debt coverage B represents total operating revenue received C represents operating grants D represents debt service payments (i.e. interest + redemption) due within the financial year;	4	Target?
FIN: Ensure access to free basic services	% of households earning less than R1100 per month with access to free basic services	1	100%
		2	100%
		3	100%
		4	100%
<b>Corporate Objective: To ensure financial viability and sustainability</b>			
<b>KPA: FIN: Budgeting (Dept) (Weight = 10%)</b>			
FIN: Ensure effective and efficient Budgeting	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	
<b>KPA: FIN: Credit Control (Dept) (Weight = 10%)</b>			
FIN: Ensure effective and efficient Credit Control	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	
<b>KPA: FIN: Financial Statements and Control (Dept) (Weight = 20%)</b>			
FIN: Ensure effective and efficient Financial Statements and Control	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	
<b>KPA: FIN: Supply Chain Management (Dept) (Weight = 10%)</b>			
FIN: Ensure effective and efficient Supply Chain Management	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	
<b>KPA: FIN: Information Technology (Dept) (Weight = 10%)</b>			
FIN: Ensure effective and efficient Information Technology	Measured on division head level - performance rating depends on the corresponding division head's performance rating	1	

Performance Objectives (Prosperity Partnership)		Key Performance Indicators		Qtr	Target(s)
National KPA: Good governance and community participation					
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Corporate Objective:		To ensure an economical, effective, efficient and accountable organisation			
KPA: OMM: Good Governance and LED (Weight = 40%)					
OMM: Promote participative management	No of months with management meetings	1	3		
		2	2		
		3	3		
		4	3		
OMM: Promote proper procurement through sound management	No of months during which no appeals against the municipality regarding the awarding of tenders were upheld	1	3		
		2	2		
		3	3		
		4	3		
OMM: Promote implementation by ensuring that the performance of the municipality is monitored	No of months with performance assessments	1	3		
		2	3		
		3	3		
		4	3		
OMM: Promote good governance through the publication of an annual report	Annual Report as required by MFMA (121) approved before end of March? Yes or No	3	Yes		
OMM: Promote council's objectives by ensuring tasks are implemented	% of due council decisions initiated	1	100%		
		2	100%		
		3	100%		
		4	100%		
OMM: Ensure that participative planning takes place	No of months during which process were checked	1	3		
		2	3		
		3	3		
		4	3		
OMM: Ensure the organisation functions optimally by maintaining a functional macro-structure	Annual review of the macro structure completed? Yes or No	4	Yes		
OMM: Ensure good cooperation between the political and administrative components of the municipality	Role clarification as required by Section 53 of Systems Act formalised? Yes or No	4	Yes		

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
OMM: Improve decision-making through the formalisation of delegations	System of delegations finalised? Yes or No	4	Yes
<b>KPA: OMM: Basic Service Delivery (Weight = 20%)</b>			
OMM: Ensure effective and efficient basic service delivery	Measured on directors level - performance rating depends on the corresponding directors' performance rating	1	
<b>KPA: OMM: Municipal Institutional Development and Transformation (Weight = 20%)</b>			
OMM: Ensure effective and efficient institutional development and transformation	Measured on directors level - performance rating depends on the corresponding directors' performance rating	1	
<b>KPA: OMM: Municipal Financial Viability and Management (Weight = 20%)</b>			
OMM: Ensure effective and efficient financial viability and management	Measured on directors level - performance rating depends on the corresponding directors' performance rating	1	

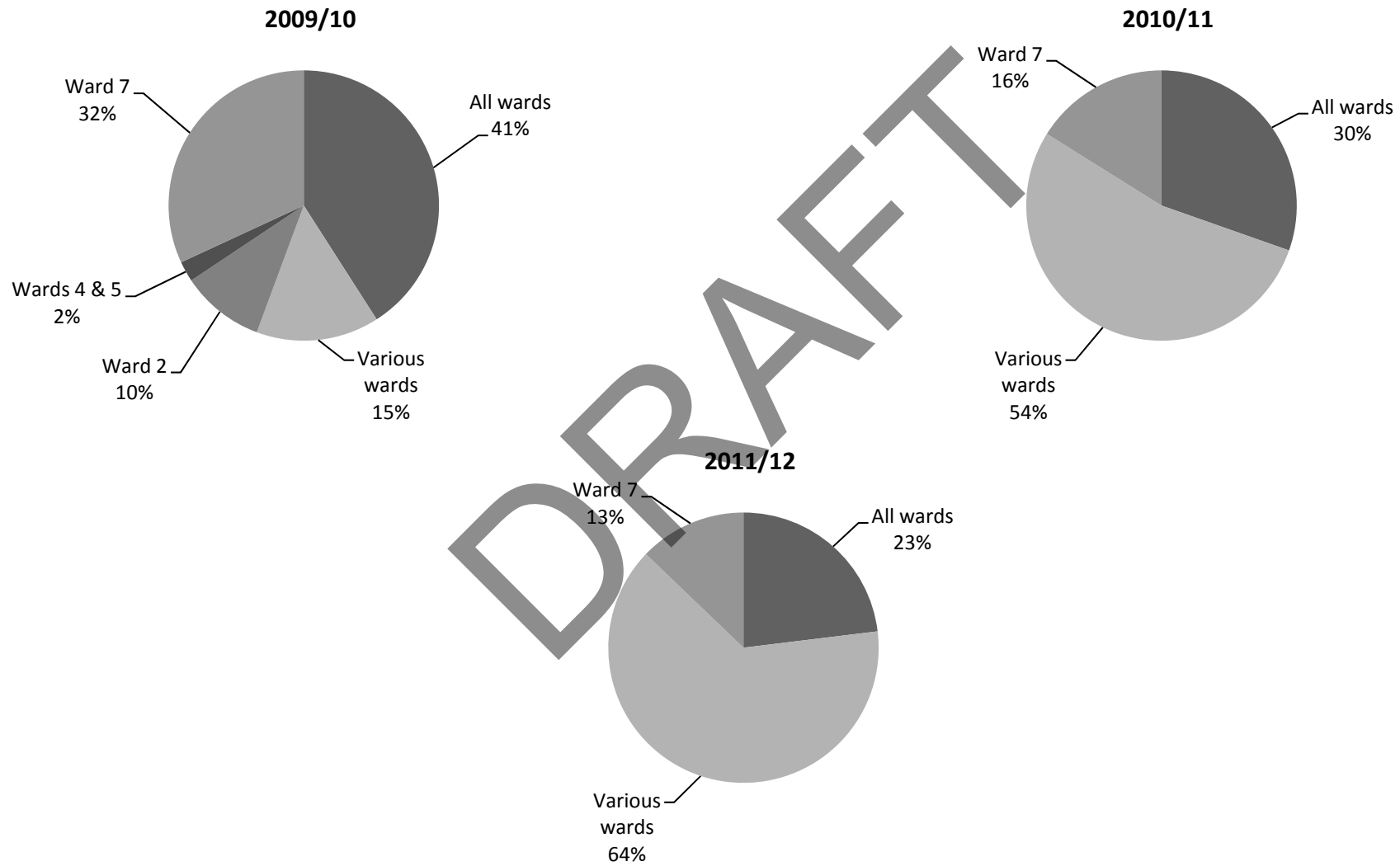
## Bylaag 4

Wyksinligting vir uitgawes en dienslewering

## Annexure 4

Ward information for expenditure and service delivery

### Capital budget per ward



## Bylaag 5

Detail kapitale werkeplan afgebreek per wyk oor 3 jaar

## Annexure 5

Detailed capital works plan broken down by ward over 3 years

Project Ref	Project Description	Budget		
		2009/10	2010/11	2011/12
ALL WARDS				
pj-09-0003	Sewerage Telemetry - only new extensions	55 000	60 500	60 500
pj-09-0004	Roads Swartland: Resurfacing	3 000 000	3 500 000	3 800 000
pj-09-0009	Storm water extensions	500 000	550 000	600 000
pj-09-0021	Small Capital	440 000	484 000	520 000
pj-09-0023	Computer equipment and related matters	380 000	450 000	500 000
pj-09-0024	Equipment and buildings - Upgrading: Swartland Halls	100 000	100 000	
pj-09-0027	Traps, skips, refuse bins	30 000	30 000	30 000
pj-09-0094	Valuation - Supplementary / Ad hoc	250 000	250 000	2 000 000
pj-09-0134	Electricity Eskom - New 132/11 KV Klipfontein substation	15 200 000		
pj-09-0160	Archives - Replacement of wooden cabinets with steel cabinets	200 000		
pj-09-0162aa	Vehicles 2009/2010 - Finance CK11143	130 000		
pj-09-0162ab	Vehicles 2009/2010 - Finance CK17895	100 000		
pj-09-0162ac	Vehicles 2009/2010 - Finance CK11938	100 000		
pj-09-0162ad	Vehicles 2009/2010 - Finance CK23745	90 000		
pj-09-0162ae	Vehicles 2009/2010 - Finance CK11506	150 000		
pj-09-0162af	Vehicles 2009/2010 - Finance CK49955	130 000		
pj-09-0162ag	Vehicles 2009/2010 - Roads CK15879	350 000		
pj-09-0162ah	Vehicles 2009/2010 - Roads CK16686	250 000		
pj-09-0162ai	Vehicles 2009/2010 - Refuse CEA11099	350 000		
pj-09-0162aj	Vehicles 2009/2010 - Refuse CEA7808	25 000		
pj-09-0162ak	Vehicles 2009/2010 - Refuse CK382	100 000		
pj-09-0162al	Vehicles 2009/2010 - Refuse CK30080	250 000		
pj-09-0162am	Vehicles 2009/2010 - Sewerage CK17785	350 000		
pj-09-0162an	Vehicles 2009/2010 - Sewerage CK17842	250 000		
pj-09-0162ao	Vehicles 2009/2010 - Sewerage CK51566	700 000		
pj-09-0162ap	Vehicles 2009/2010 - Electricity CK11216	150 000		
pj-09-0162aq	Vehicles 2009/2010 - Electricity CK50707	900 000		
pj-09-0162ar	Vehicles 2009/2010 - Mun Police CK17100	130 000		
pj-09-0162as	Vehicles 2009/2010 - Mun Police CK22904	80 000		
pj-09-0162at	Vehicles 2009/2010 - Mun Police CK28978	150 000		

Project Ref	Project Description	Budget		
		2009/10	2010/11	2011/12
pj-09-0162au	Vehicles 2009/2010 - Mun Police CK32477	130 000		
pj-09-0163aa	Vehicles 2010/2011 - Finance CK16249		100 000.00	
pj-09-0163ab	Vehicles 2010/2011 - Finance CK6016		100 000.00	
pj-09-0163ac	Vehicles 2010/2011 - Finance CK14615		90 000.00	
pj-09-0163ad	Vehicles 2010/2011 - Parks CK12289		300 000.00	
pj-09-0163ae	Vehicles 2010/2011 - Parks CK20670		350 000.00	
pj-09-0163af	Vehicles 2010/2011 - Parks CK22740		300 000.00	
pj-09-0163ag	Vehicles 2010/2011 - Roads CK12726		300 000.00	
pj-09-0163ah	Vehicles 2010/2011 - Roads CK16422		150 000.00	
pj-09-0163ai	Vehicles 2010/2011 - Roads CK52829		350 000.00	
pj-09-0163aj	Vehicles 2010/2011 - Refuse CK11942		350 000.00	
pj-09-0163ak	Vehicles 2010/2011 - Refuse CK17766		350 000.00	
pj-09-0163al	Vehicles 2010/2011 - Refuse CK52080		1 900 000.00	
pj-09-0163am	Vehicles 2010/2011 - Refuse CEA2339		900 000.00	
pj-09-0163an	Vehicles 2010/2011 - Refuse CEA7153		250 000.00	
pj-09-0163ao	Vehicles 2010/2011 - Refuse CK40485		100 000.00	
pj-09-0163ap	Vehicles 2010/2011 - Refuse CEA11510		150 000.00	
pj-09-0163aq	Vehicles 2010/2011 - Refuse CK32422		220 000.00	
pj-09-0163ar	Vehicles 2010/2011 - Refuse CK17764		800 000.00	
pj-09-0163as	Vehicles 2010/2011 - Sewerage CK23408		1 400 000.00	
pj-09-0163at	Vehicles 2010/2011 - Sewerage CK17741		250 000.00	
pj-09-0163au	Vehicles 2010/2011 - Sewerage CK274		1 500 000.00	
pj-09-0163av	Vehicles 2010/2011 - Electricity CK17699		800 000.00	
pj-09-0163aw	Vehicles 2010/2011 - Mun Police CK14008		150 000.00	
pj-09-0163ax	Vehicles 2010/2011 - Mun Police CK21606		140 000.00	
pj-09-0164aa	Vehicles 2011/2012 - Parks CK17609			300 000.00
pj-09-0164ab	Vehicles 2011/2012 - Parks CK19801			300 000.00
pj-09-0164ac	Vehicles 2011/2012 - Roads CK33799			800 000.00
pj-09-0164ad	Vehicles 2011/2012 - Refuse CK10284			250 000.00
pj-09-0164ae	Vehicles 2011/2012 - Refuse CK34796			800 000.00
pj-09-0164af	Vehicles 2011/2012 - Sewerage CK11899			1 000 000.00
pj-09-0164ag	Vehicles 2011/2012 - Electricity CK17702			400 000.00
pj-09-0164ah	Vehicles 2011/2012 - Electricity CK23734			700 000.00
pj-09-0164ai	Vehicles 2011/2012 - Mun Police CK10492			150 000.00
pj-09-0164aj	Vehicles 2011/2012 - Mun Police CK15244			250 000.00

Project Ref	Project Description	Budget		
		2009/10	2010/11	2011/12
pj-09-0164ak	Vehicles 2011/2012 - Mun Police CK28977			130 000.00
<b>Total - All Wards</b>		<b>25 020 000</b>	<b>16 724 500</b>	<b>12 590 500</b>
<b>VARIOUS WARDS</b>				
pj-09-0001	Sewerage Malmesbury	8 995 000	29 000 000	34 980 000
pj-09-0011	Water pipe: Piet Retief Street		440 000	
<b>Total - Various Wards</b>		<b>8 995 000</b>	<b>29 440 000</b>	<b>34 980 000</b>
<b>WARD 2</b>				
pj-09-0050	Roads Moorreesburg: Build Elevator Street	6 113 000		
<b>WARDS 4 AND 5</b>				
pj-09-0018	Housing project Darling (540): Electricity Internal Services	1 500 000		
<b>WARD 7</b>				
pj-09-0049	Sewerage connections Abbotsdale: indigent cases and bucket system	2 500 000		
pj-09-0116	Housing Chatsworth (low cost): Services Council	10 000 000		
pj-09-0044	Electricity networks that are outdated: Upgrading/new development	5 000 000	5 000 000	7 000 000
pj-09-0030	Housing project Chatsworth: Electricity		3 860 000	
pj-09-0048	Storm water Chatsworth	2 000 000		
<b>Total - Ward 7</b>		<b>19 500 000</b>	<b>8 860 000</b>	<b>7 000 000</b>
<b>GRAND TOTAL</b>		<b>61 128 000</b>	<b>55 024 500</b>	<b>54 570 500</b>